

Trafford Commissioning Intentions and Priorities 24/25

Health and Wellbeing Board, 17th May 2024

Trafford

Integrated Care Partnership



Part of Greater Manchester
Integrated Care Partnership



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- Our priorities directly span 5 out of the 6 GM ICP Strategy Missions but mainly centre on the two missions where localities have a pivotal role:
 - ❑ Strengthening Our Communities
 - ❑ Helping people stay well and detecting illness earlier
- Grouped into thematic areas of work to allow us to understand the variety of work programmes we have giving us the ability to segment or deliverables
- Further clarity is sought on the small number of priorities that all 10 localities agree to focus on in 2024/25 – which is being progressed through GM Planning Hub arrangements.
- The commissioning intentions and priorities must be read in conjunction with Sector, Organisational and Departmental strategies and plans
- There are a high volume of priorities to be delivered in 24/25 (n117)
- There are only a small number of priorities which remain ‘amber’ at present
- The work programme must be flexible to emergent pressures, opportunities and/or new mandated deliverables – Further collective prioritisation work may be required to respond swiftly and agree a new updated work programme.

GM ICP Strategy Missions	Number of Trafford Priorities
Strengthen our communities	34
Help people get into – and stay in – good work	1
Recover core NHS and care services	14
Help people stay well and detect illness earlier	64
Support our workforce and our carers	5
Achieve financial sustainability	N/A

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- Following the prioritisation exercise conducted initially by the NHS GM locality team and supplemented by a series of partnership conversations only three priorities have been RAG rated as ‘amber’
- An amber rating means although the suggested work is a priority there might not be the required support for the priority to be delivered in 24/25 – this could lack of capacity, lack of resources, insufficient finances or a combination of the above
- If the Board wishes to elevate some of the current ‘amber’ priorities into ‘green’ then careful consideration must be given to the deliverability of additional priorities to the already long list of commitments
- The amber rated priorities are captured in the table below:

GM ICP Strategy - Mission	Thematic Area	Locality Commissioning Intentions and Priorities 24/25	Lead Partners	Comments / Rationale
Helping people stay well and detecting illness earlier	Planned Care / Long Term Conditions / Cancer	Deliver MSK community triage and assessment days for those with back pain in partnership with Trafford Leisure, TLCO and VCFSE sector partners.	NHS GM Trafford / TLCO	Capacity gap and funding gap for this service. LCO appetite for the review and within LCO plans but capacity gaps in GM ICB and not currently a high priority
Helping people stay well and detecting illness earlier	Community Care	Review of Trafford’s D2A model, including enhanced 1:1 model.	NHS GM Trafford / Trafford Council / MFT	Dependent on resource from BCF or partner/s - To be confirmed
Recovering Core NHS and Care Services	Urgent and Emergency Care	Reduce Non-Elective admissions, Length Of Stay and readmissions through Admission Avoidance programmes (dependant on Hospital @ Home model and delivery)	MFT / LCO / Trafford Council / NHS GM (Trafford) / GMMH / GMP	Funding still not identified and teams in which to deliver the service from TLCO

Trafford Commissioning Intentions and Priorities 24/25: Key Considerations and Next Steps



Key Considerations:

- The work programme is large and varied and the prioritisation process has not led to a significant reduction of initial commissioning intentions priorities
- As we develop the detail sat behind each piece of work and start to confirm leadership arrangements, timeframes and governance it may be some priorities slip and become multiyear priorities or only certain elements of the work be completed.
- If the Board wishes to elevate some of the current 'amber' priorities into 'green' then careful consideration must be given to the deliverability of additional priorities
- Further clarity is sought from GM on the small number of priorities that all 10 localities agree to focus on in 2024/25 – importantly to understand if this results in additional work not captured within the draft priorities.
- Pressures resulting from undertakings and associated cost improvement plans across GM

Next Steps:

- Identify organisational leadership for each of the priorities
 - Where possible capture anticipated timescales of the priorities and any important sequencing
 - Confirm the operational and strategic governance where the work will reside and be reported on
 - Both Trafford Provider Collaborative Board and Trafford Clinical and Practitioner Senate will be analysing the agreed priorities and cementing their respective roles in supporting the delivery of the stated priorities
 - Partner participation in the 'Fit for the Future' campaign and planned refresh of the Trafford Locality Plan
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